## RHÖN-KLINIKUM AG 23rd Annual General Meeting























Wolfgang Pföhler, Frankfurt am Main, 8 June 2011



## Financial year 2010: Success in figures









Continuation of our growth: Success through viable care offerings and optimised structures

### Financial year 2010: Milestones







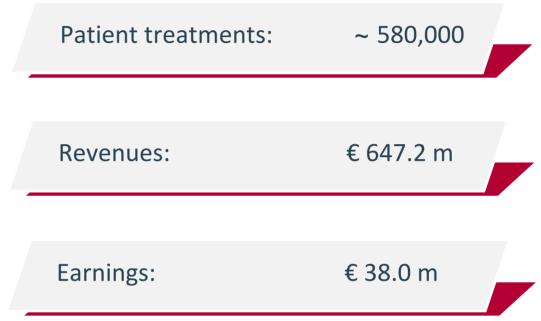
- Successful placement of a bond
- Acquisition-driven growth: MEDIGREIF group
  Klinik Hildesheimer Land
- Expansion of our geriatric care offering
- Disproportionate organic growth
- Further development of our outpatient strategy
- Successful entry into outpatient ophthalmology
- Expansion of our outpatient structures

We have made a targeted expansion of our offering of healthcare services and strengthened our position on the market.

## Successful start: Assessment Q1 / 2011







Success thanks to ongoing improvement of internal performance processes and optimised points of interface between the sectors.

## Universitätsklinikum Gießen und Marburg





- Central and modern new buildings completed
- Move successfully completed



- Commitments to Federal State of Hesse more than honoured
- ✓ Basis created for promoting cutting-edge medicine at both sites and within the hospital network



- 1. We want to further strengthen scientific excellence and the successul interplay between research, teaching and healthcare delivery.
- 2. With UKGM we are strengthening innovative strength of all Group facilities.
- 3. We promote networking for smooth patient care.

## Target confirmed for 2011





We reaffirm our forecast:

Revenues:

€ 2.65 bn

Earnings:

~ € 160 m

#### Share and dividend



Proposal of Board of Management and Supervisory Board to 2011 Annual General Meeting:

Distribution of € 0.37 Per non-par share with dividend entitlement.

Increase vs. previous year: 23%



### Framework conditions: Legislation



## Statutory Health Insurance Financing Act (GKV-FinG) burdens hospitals

- Widening gap between prices and costs.
- Discounts on surplus service volumes result in "double digression".

#### Planned Heathcare Provision Act

- Reorganisation of specialised outpatient services of accredited physicians and hospitals.
- Restrictions on licensing and operation of MVZs.
- Need for discussion in detail.

#### Framework conditions: Privatisation





The situation of municipalities remains tight despite forecast increases in tax revenues.

#### 2011 Hospital Rating Report:

- 200 hospitals will have to close by 2020 due to lack of investment capacity
- Investment gap: € 30 bn

We continue to focus on targeted acquisitions that contribute medically and economically to the value enhancement of our Group and improve patient care.

## Optimisation programme (Example 1)





## Materials management

Quality and cost consciousness go hand in hand

- Doctors decide on qualitysecuring product portfolio
- Purchasing staff guarantee affordability

We ensure freedom of treatment, innovative strength and economic efficiency!

## Optimisation programme (Example 2)





- ✓ Early identification of path breaking developments
- ✓ Optimum orientation of our structures
- ✓ High acceptance of our standards within hospital network

#### Growth and innovation



Development of tailor-made care offerings

Horizontal and vertical networking

Qualified organic growth

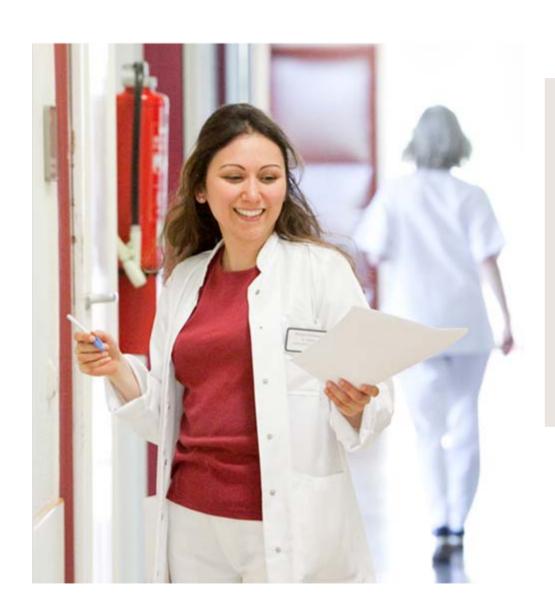
Further development of our outpatient strategy

#### **Examples:**

- Comprehensive Cancer Center
- Rhythmology
- Model Region of Thuringia, specialised MVZs

#### Conclusion





Demand for good and affordable medical care is growing.

In our medical orientation with continued growth and success, we are holding fast to our principles – esp. to doctors' freedom in the choice of therapy.

We have placed ourselves in an excellent position to successfully shape the future.







# THANK YOU FOR YOUR ATTENTION